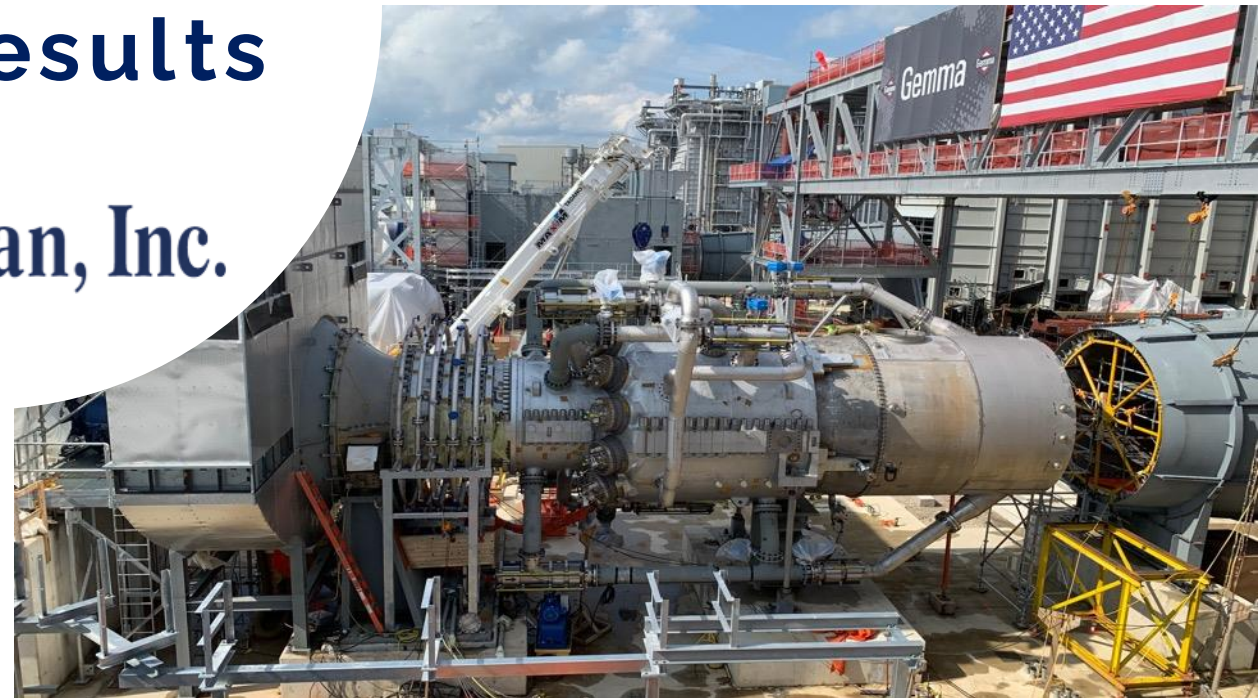




Second Quarter Fiscal 2026 Results

 Argan, Inc.



Safe Harbor Statement

All statements in this presentation that are not historical are forward-looking statements within the meaning of Section 21E of the Securities Exchange Act of 1934. Such forward-looking statements may be identified by words such as “believe,” “intend,” “expect,” “may,” “could,” “would,” “will,” “should,” “plan,” “project,” “contemplate,” “anticipate,” or similar statements. Because these statements reflect the current views of Argan, Inc. (“Argan” or the “Company”) concerning future events, these forward-looking statements are subject to risks and uncertainties. Argan’s actual results could differ materially from those anticipated in these forward-looking statements as a result of many factors, which are described under the caption “Risk Factors” in Argan’s most recent Form 10-K filed with the Securities and Exchange Commission. Argan undertakes no obligation to update publicly any forward-looking statements contained in this presentation.

Q2 2026 Highlights

- **Consolidated Q2 revenues increased 5%** year over year and **grew 23% sequentially** compared to 1Q26; Q2 consolidated **gross margin of 19%**
- **Record Q2 earnings per diluted share of \$2.50**, up \$1.19 year over year
- Q2 **EBITDA of \$36M**, or **15.2%** as a **percentage of revenue**
- **Record project backlog of \$2.0 billion** at July 31, 2025
 - Q2 backlog additions **include:**
 - **170 MW thermal power plant in Ireland**
 - **Industrial segment contract for a recycling and water treatment plant in Alabama**
- **Solid balance sheet:** large cash and record net liquidity position; no debt
- **Paid quarterly dividend** of \$0.375 per common share

Argan At-A-Glance

Power Industry Services



Building innovative **power** solutions for the transition to low-carbon/zero-carbon emissions: efficient gas-fired power plants, solar energy facilities, biomass projects, wind farms, waste-to-energy facilities

Industrial Construction Services



Servicing heavy and light industrial clients, particularly in new industries as well as agriculture, petrochemical, pulp & paper, water and **power**

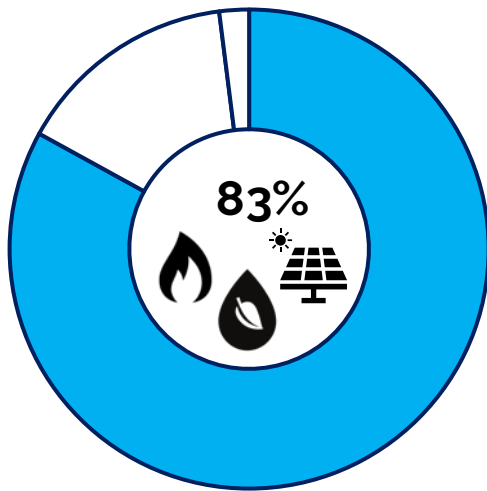
Telecommunications Infrastructure Services



Constructing and connecting technology, telecommunications and **power**

Business Segments

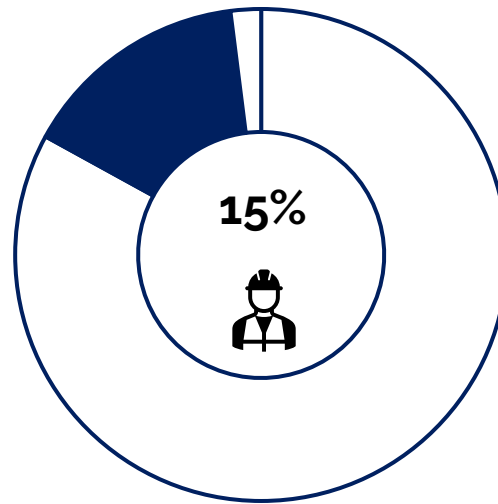
Power Industry Services



Q2 Revenues: \$197M

Pre-Tax Income: \$35M

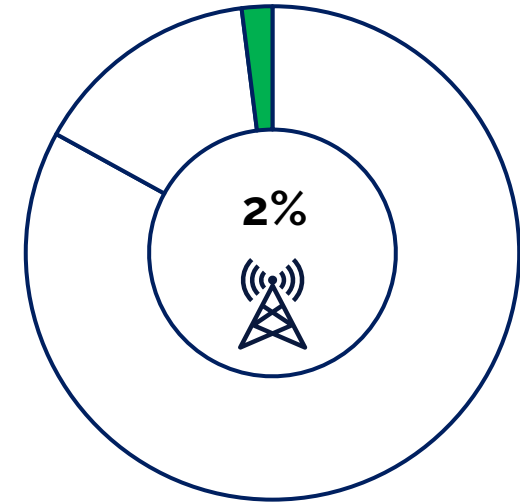
Industrial Construction Services



Q2 Revenues: \$36M

Pre-Tax Income: \$3M

Telecommunications Infrastructure Services



Q2 Revenues: \$5M

Pre-Tax Income: \$0.3M

Demand in Electricity Projected to Surge

“Electrification of Everything” and a Near Decade of Underinvestment in Energy Infrastructure Driving Demand for Reliable Power Resources



AI & Data Centers

The growth of generative AI is driving the increase in the number of data centers

AI power demand is **projected to grow at annual average of 70% through 2027¹**



Electric Vehicles & Charging

Federal incentives and state mandates are driving EV adoption across the US

By 2040, EVs adoption is projected to grow 20-fold, **increasing the average total annual EV load in the U.S. to 468,000 GWh from 24,000 GWh in 2023²**



Solar & Battery Factories

Federal tax incentives are driving a 50-year high in American manufacturing

Since 2021 **companies have committed \$525 billion towards the construction of factories** making semiconductors, microchips, batteries and solar panels³

¹ Source: Morgan Stanley, Powering the AI Revolution, March 2024

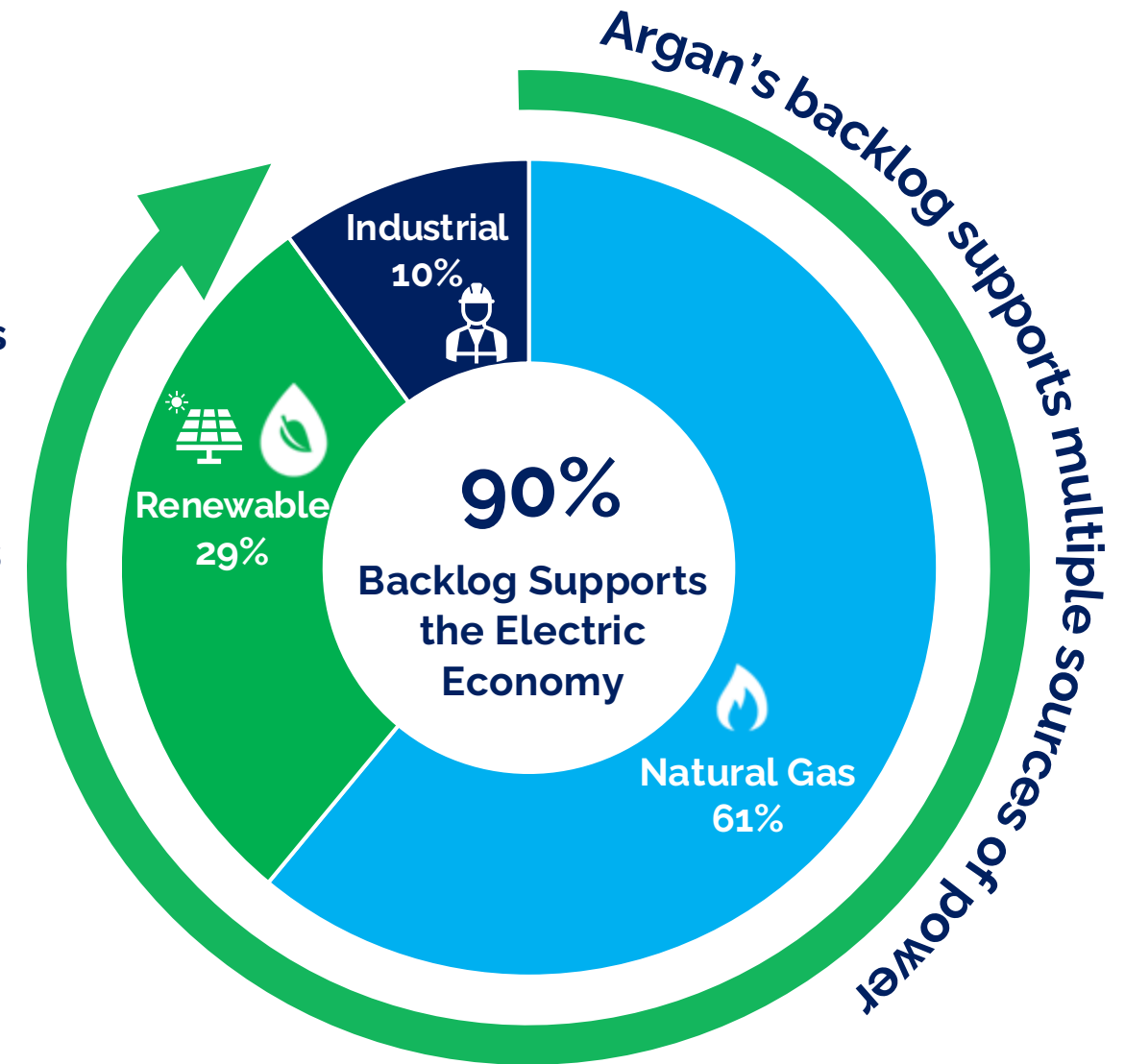
² Source: Price Waterhouse Cooper, Strategy and analysis of forecasted US EV utilization and the corresponding electricity load, 2024

³ Source: The New York Times, March 2024

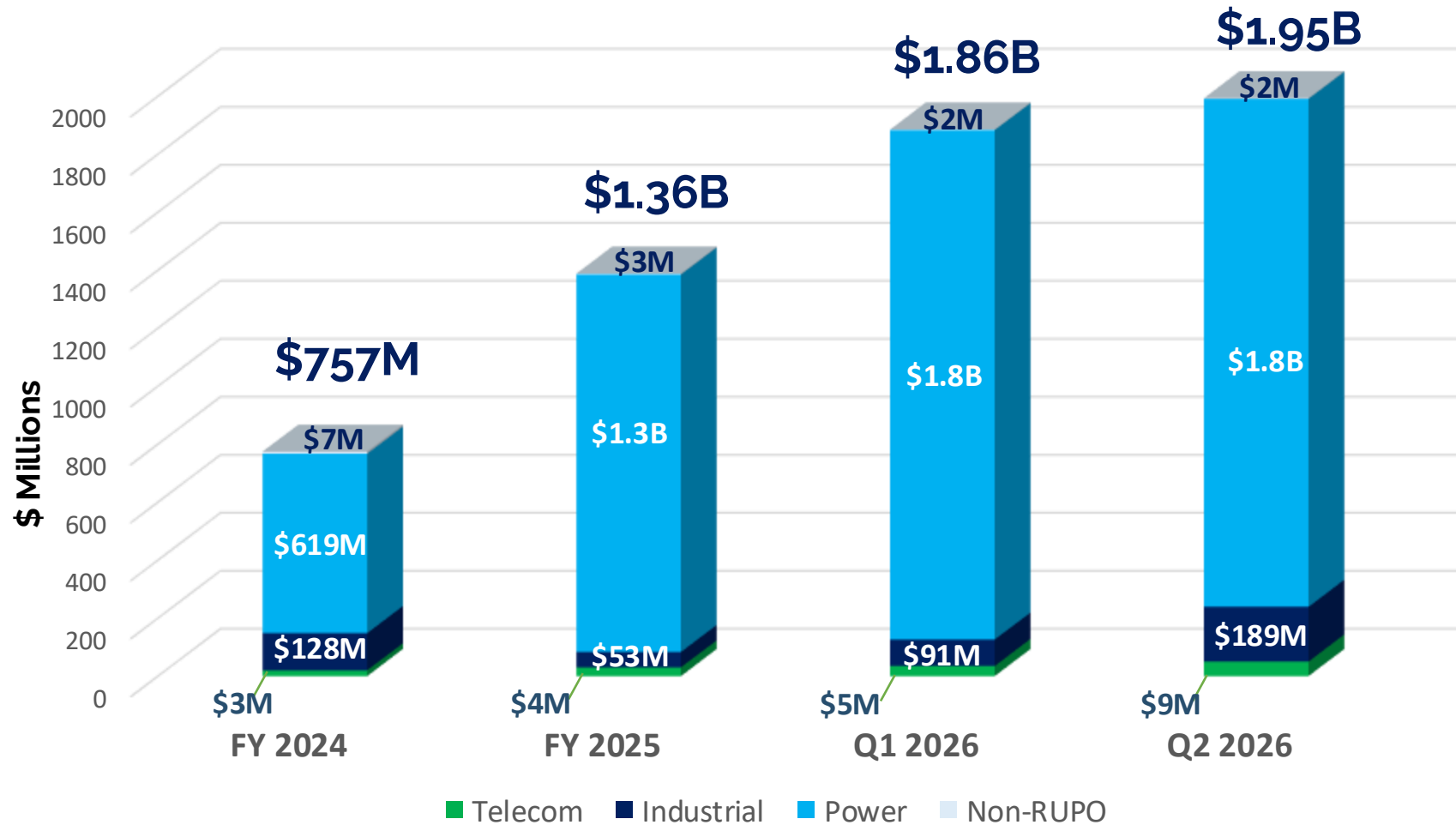
Enabling the Electrification of Everything

Industry Drivers

- Growing demand for **reliable** and **affordable** electricity
- Massive infrastructure replacement needed as **decades-old power assets require urgent upgrades or replacements**
- **65% jump in plant retirements** with 12.3 GW set to retire in 2025, up from 7.4 GW in 2024¹
- Aging power plants – **78 GW of planned retirements** in the next 10 years²
- **Grid reliability at risk** with aging transmission and distribution systems needing **near-term investment**
- **AI and cloud computing** driving record electricity consumption
- **Energy-intensive water treatment facilities** growing to meet population and industrial needs

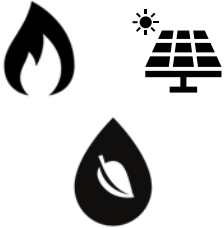



Record and Growing Project Backlog



- Remaining Unsatisfied Performance Obligations ("RUPO") is a measure that represents the unrecognized value of active contracts with customers as determined under the revenue recognition rules of U.S. GAAP
- Project backlog as of July 31, 2025, is fully committed by customers and actively being worked on today

Strong Backlog Composition

Business Segment	Project	Description	Location	Size	Project Start	Estimated Completion
	Trumbull Energy Center	<ul style="list-style-type: none"> Natural gas-fired combined cycle power station 2 gas-fired turbines with heat recovery steam generators and one steam turbine 	Ohio	950 MW/	2022	2026
	Sandow Lakes Power Station	Full notice to proceed on ultra-efficient combined-cycle natural gas-fired plant	Texas	1,200 MW/	2025	2028
	Gas Power Project	Full notice to proceed on combined-cycle natural gas-fired power plant	USA	~700 MW/	2024	2027-2028
	Three Solar and Battery Projects Midwest U.S.	Full notice to proceed on three solar plus battery power projects	Illinois	160 MW/ power 22 MWh storage	2023	2025-2026
	Solar Project	Full notice to proceed on solar project	Illinois	405 MW/	2024	2026
	Tarbert Next Generation Power Plant	EPC services contract for biofuel power plant	Ireland	300 MW/	2025	2027
	170 MW Thermal Project	EPC services contract for biofuel power plant	Ireland	170 MW/	2025	2028
	Water Waste Treatment Facility	Contract for the mechanical and electrical scope for the plant	North Carolina	\$40 million	2023	2025
	Water Treatment Plant	Contract for the electrical scope of work	North Carolina	\$25 million	2023	2025
	Recycling and Water Treatment Plant	Contract for the electrical and water treatment scope of work	Alabama	\$100 million	2025	2026

Condensed Consolidated Financial Results

	Three Months Ended July 31,		Six Months Ended July 31,	
	(Unaudited)			
	2025	2024	2025	2024
Revenues	\$238	\$227	\$431	\$385
Gross Profit	\$44	\$31	\$81	\$49
Gross margin %	18.6%	13.7%	18.8%	12.8%
SG&A	\$14	\$12	\$27	\$24
Net Income	\$35	\$18	\$58	\$26
Diluted per share	\$2.50	\$1.31	\$4.09	\$1.90
EBITDA	\$36	\$25	\$67	\$37
EBITDA as a % of revenue	15.2%	10.9%	15.4%	9.5%
Cash dividends per share	\$0.375	\$0.300	\$0.750	\$0.600

Further Strengthening Balance Sheet

Balance Sheet Data	July 31, 2025	January 31, 2025
Cash, cash equivalents, and investments	\$572 M	\$525 M
Net liquidity ¹	\$344 M	\$301 M
Debt	---	---
Shareholders' equity	\$393 M	\$352 M
Shares outstanding	13,812,000	13,634,000

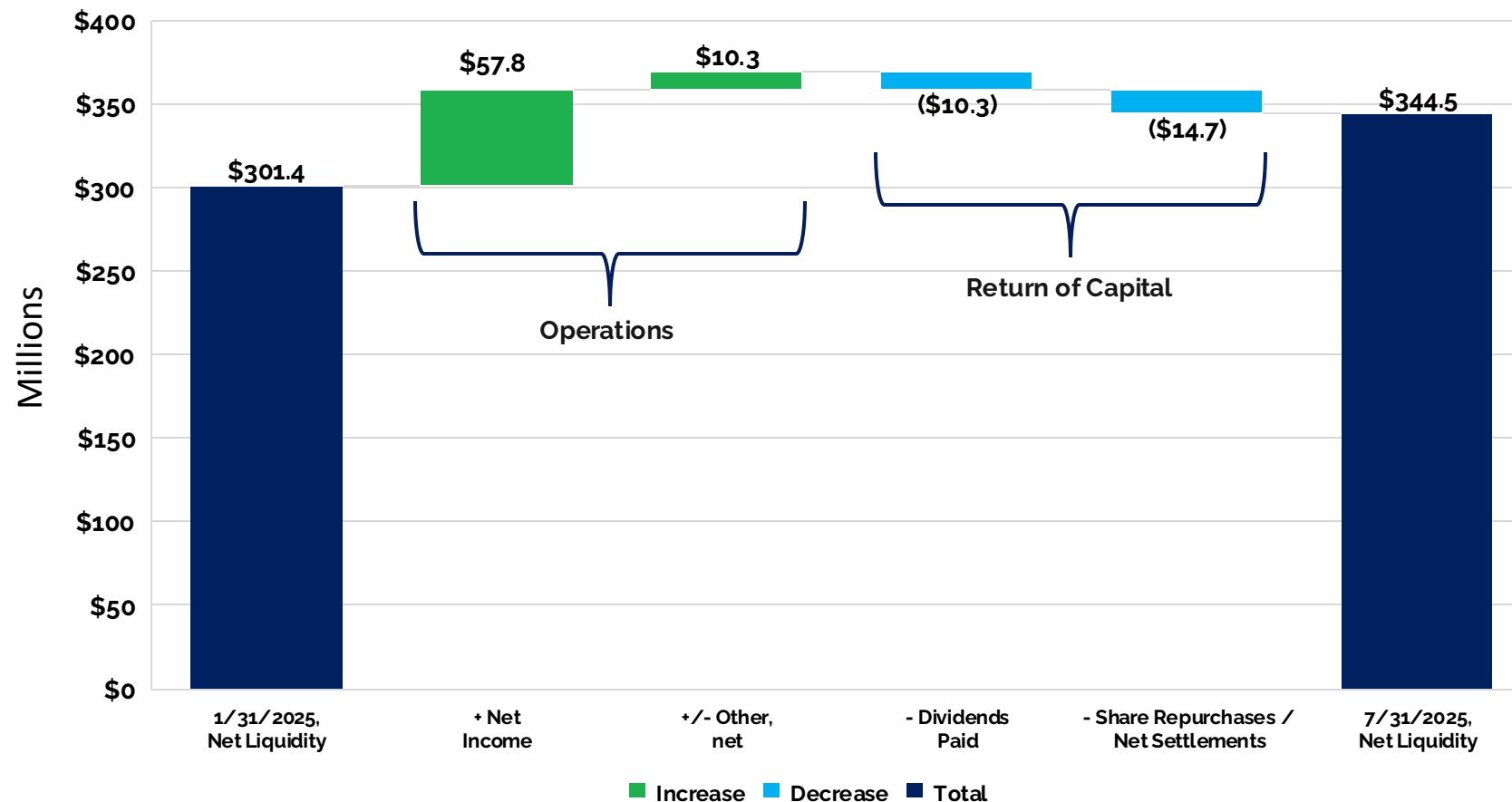
¹ Total current assets minus total current liabilities

Strong cash position and no debt provide significant bonding capacity to support future growth and shareholder value

YTD Fiscal 2026 Net Liquidity Bridge

Flexible business model with minimal capital expenditures

Given the variability of our cash balance due to prepayments and the cash flow cycle of our long-term projects, we believe net liquidity provides a conservative measure of unencumbered liquid capital; we have no debt.



Disciplined Capital Allocation



Invest in organic growth

- Strategically increase headcount to meet demand and staff projects appropriately



Increased quarterly dividend 25% to \$0.375 per common share during Fiscal Year 2025

- Annual dividend rate of \$1.50 per common share



Opportunistic share repurchases

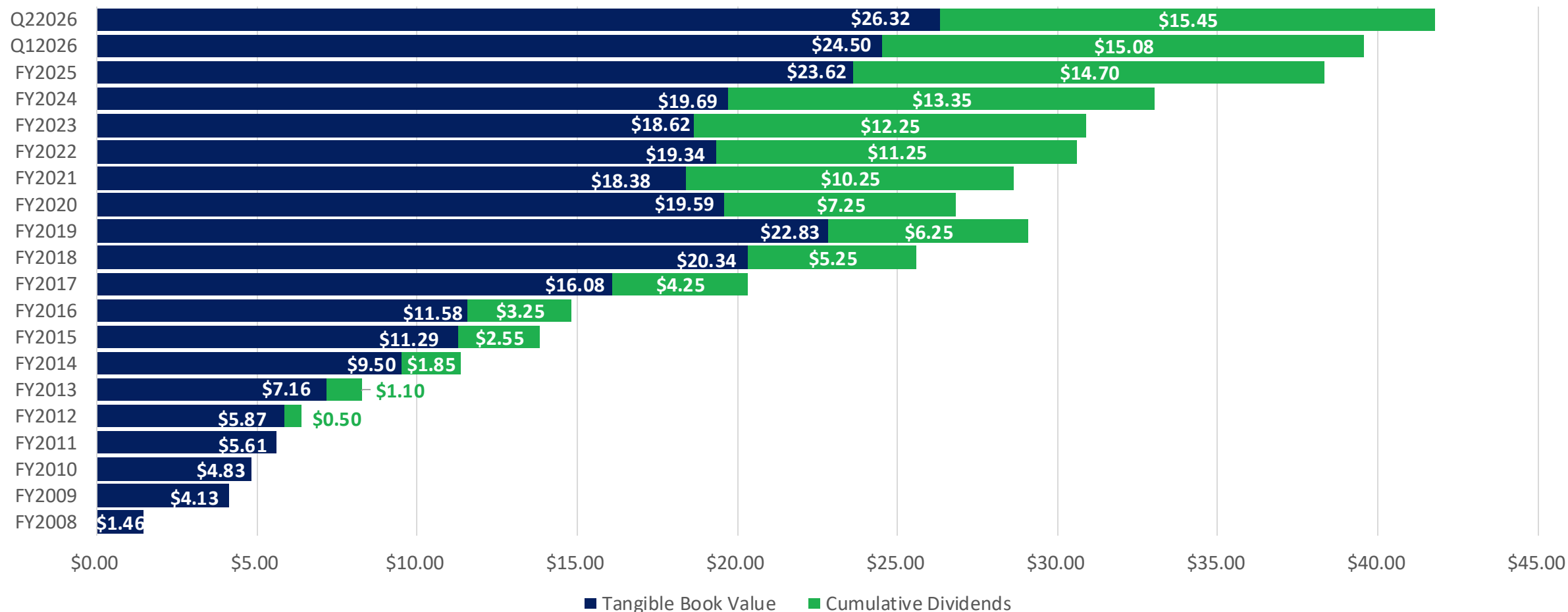
- \$109.6 million returned to shareholders since November 2021 through share repurchase program



M&A to complement existing skill sets or enhance geographic footprint

Long-Term Value Creation

Tangible Book Value¹ & Cumulative Dividends Per Share



¹ Tangible book value = (total stockholders' equity – goodwill – other intangible assets)/shares outstanding

Outlook

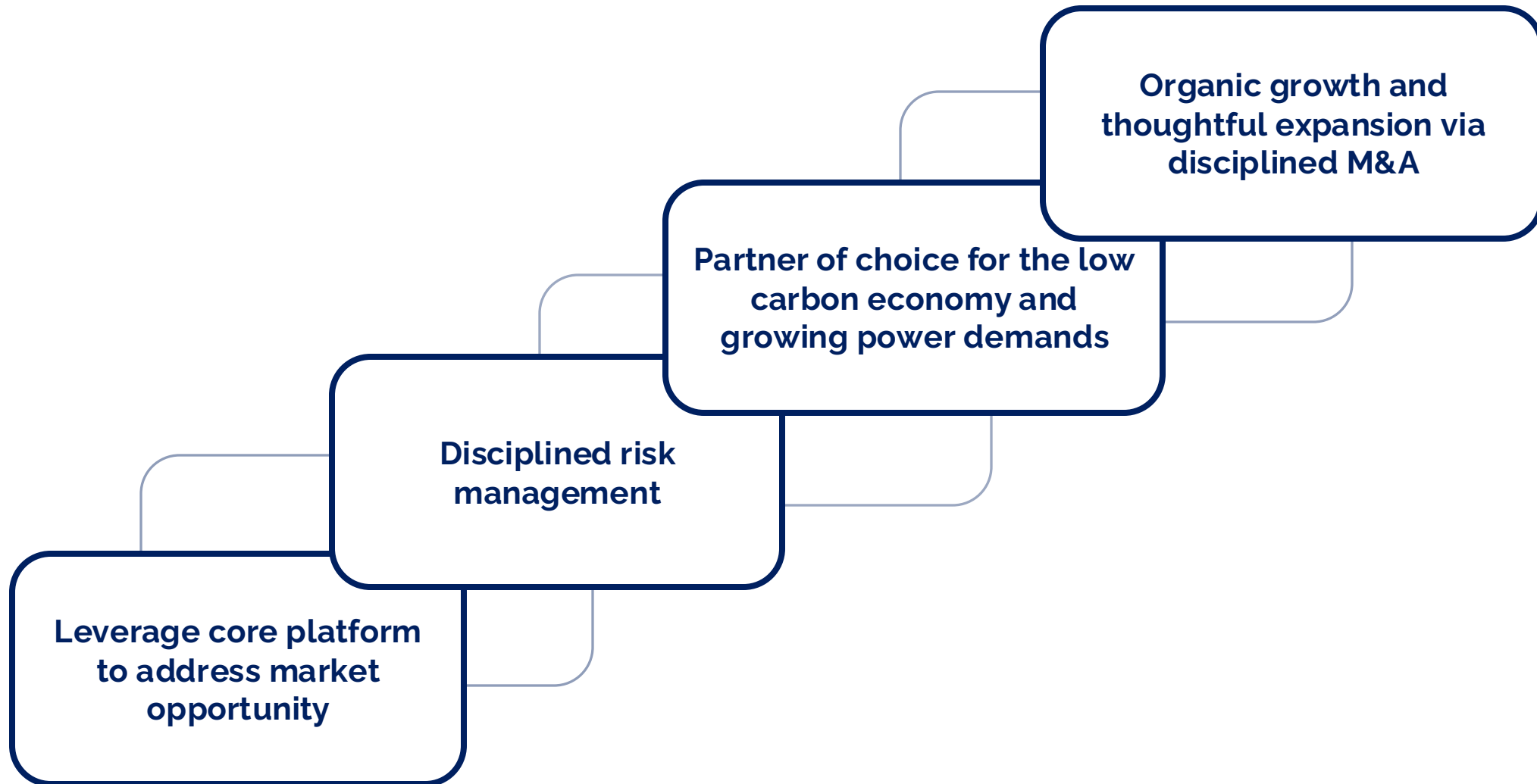
- **Partner of choice** for innovative energy solutions as demand on power grid intensifies
- **Well-positioned for growth** with strong and diversified backlog
- **Multiple industry growth drivers**
- **Strong balance sheet** also supports M&A opportunities
- Argan remains confident in its strategy to promote **long-term shareholder value** through the diversification of revenues

Argan is positioned to support the growth in electricity demand:

Consumption expected to increase 4% annually through 2027¹

¹ International Energy Agency, Electricity 2025 Report, February 2025

Long-Term Growth Strategy



Q & A





APPENDIX

Reconciliation of Consolidated Net Income to EBITDA

(\$ in thousands)	Three Months Ended July 31,		Six Months Ended July 31,	
	<u>2025</u>	<u>2024</u>	<u>2025</u>	<u>2024</u>
Net income, as reported	\$35,275	\$18,198	\$57,825	\$26,080
Income tax expense	361	6,083	7,597	9,514
Depreciation	491	463	906	943
Amortization of intangible assets	98	98	196	195
EBITDA	\$36,225	\$24,842	\$66,524	\$36,732